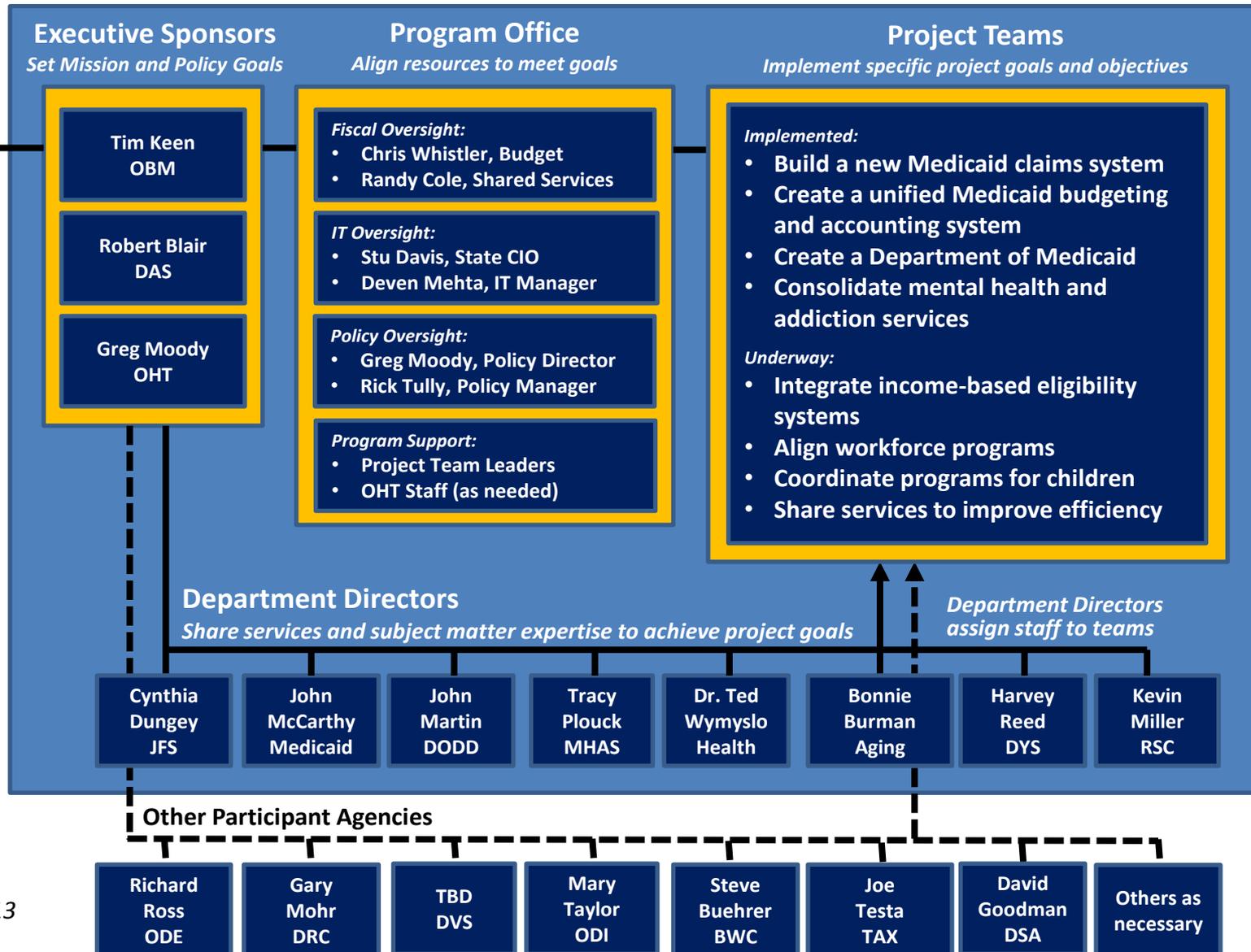


Ohio Health and Human Services Cabinet



The Challenge

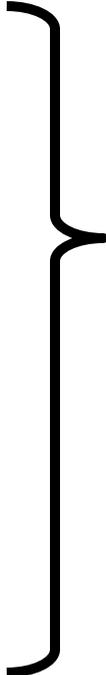
Target Hot Spots: A few people account for most spending

Align Programs: The system is fragmented, and things go wrong as a result

The Vision

Person-Centered	not	Program-Centered
Independence	not	Dependence
Prosperity	not	Poverty
Innovation	not	Bureaucracy

Existing Resources

Health	\$22.2B		Programs for Children = \$18B
Education	\$13.9B		
Workforce	\$2.0B		
Other Social Services	\$6.0B		

Notes: Includes federal and state funding, not local; Health Care includes Medicaid, BWC, DRC, DAS and PERS; Education includes ODE and Regents; Workforce includes Supplemental Security Income, not Unemployment Compensation; Other Social Services includes JFS non-workforce plus Supplemental Nutrition Assistance Program benefits.

Transformation Priorities

Health

Continue to modernize Medicaid and improve overall health system performance

Education

Coordinate programs that support the best possible start for Ohio's children

Workforce

Create a unified workforce system that supports business in meeting its workforce needs

Shared Services

Share services within and beyond boundaries to improve program efficiency



**Target
Hot Spots
and Align
Programs**

Ohio Health and Human Services Transformation Plan

Modernize Medicaid	Streamline Health and Human Services	Pay for Value
<i>Initiate in 2011</i>	<i>Initiate in 2012</i>	<i>Initiate in 2013</i>
<p>Medicaid Cabinet: OHT (sponsor); AGE, ODH, ADA, MH, DD, Medicaid; with connections to JFS</p>	<p>HHS Cabinet: DAS, OBM, OHT (sponsors); JFS, RSC, AGE, ADA, MH, DD, ODH, Medicaid; with connections to ODE, DRC, DYS, DVS, ODI, TAX</p>	<p>Payment Innovation Task Force: OHT (sponsor); Medicaid, BWC, DAS, DEV, DRC, JobsOhio, OPERS, ODI, TAX</p>
<ul style="list-style-type: none"> • Eliminate fraud and abuse • Prioritize home and community services • Reform nursing facility payment • Enhance community DD services • Integrate Medicare and Medicaid benefits • Rebuild community behavioral health system capacity • Create health homes for people with mental illness • Restructure behavioral health system financing • Improve Medicaid managed care plan performance • Extend Medicaid coverage to more low-income Ohioans 	<ul style="list-style-type: none"> • Create the Office of Health Transformation (2011) • Implement a new Medicaid claims payment system (2011) • Create a unified Medicaid budget and accounting system (2013) • Create a cabinet-level Medicaid Department (July 2013) • Consolidate mental health and addiction services (July 2013) • Simplify and replace Ohio's 34-year-old eligibility system • Coordinate health sector workforce and training programs • Coordinate programs for children • Share services across local jurisdictions 	<ul style="list-style-type: none"> • Participate in Catalyst for Payment Reform • Provide access to medical homes for most Ohioans • Use episode-based payments for acute medical events • Coordinate health information technology infrastructure • Report and measure health system performance • Support regional payment innovation

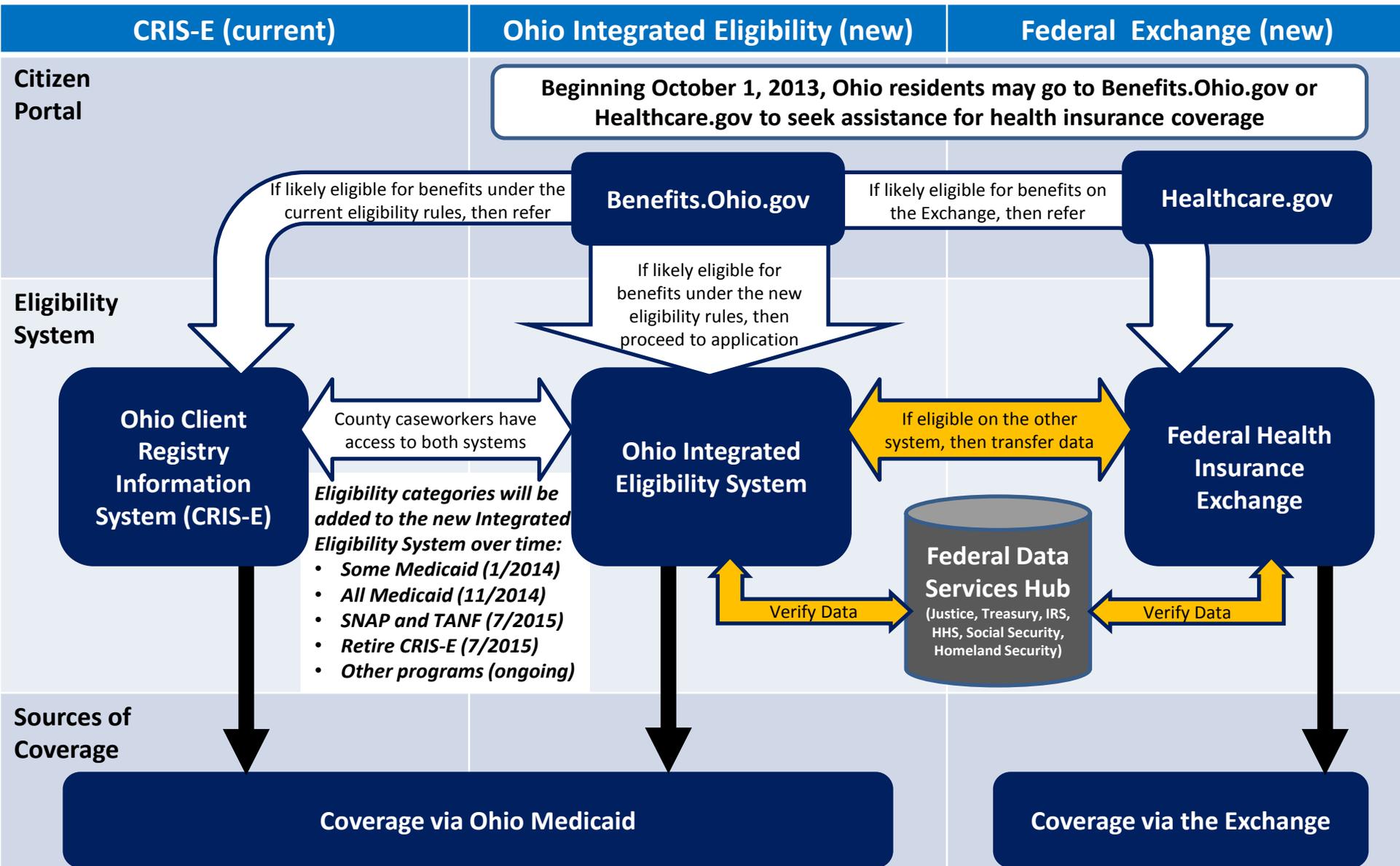
An example of

HHS Transformation

Integrate income-based eligibility systems

- Simplify income eligibility policy and workflow
 - Map 150+ Medicaid eligibility categories into three groups
 - Convert to modified adjusted gross income (MAGI)
 - Organizational change management (Deloitte contract)
- Automate eligibility determination systems
 - Citizen self-service portal (www.Benefits.Ohio.gov)
 - Online benefits management system (Accenture contract)
- The new system went live October 1 and over the next two years will replace CRIS-E

Ohio Resident Health Insurance Process Flow



Ohio Workforce Transformation Plan

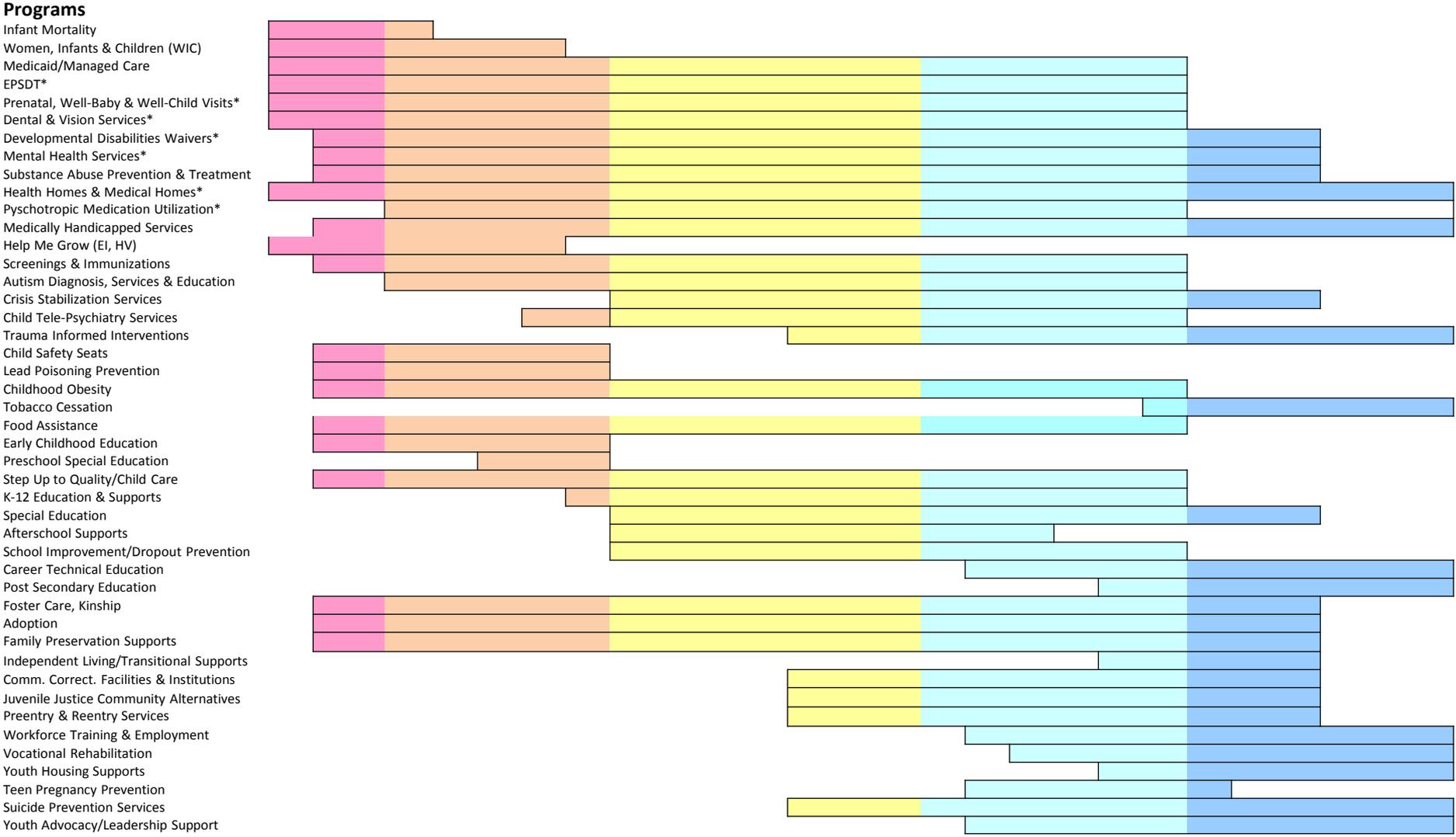
Identify Business Job/Skills Needs	Prioritize and Align Job Training and Education	Reform Ohio's Workforce Delivery System
<p>Office of Workforce Transformation (OWT), JFS, DSA, JobsOhio</p>	<p>OWT, ODE, REG, DSA</p>	<p>OWT, DSA, COM, ODE, DRC, ODOT, DVS, DYS, REG and HHS Cabinet, including DAS, OBM, OHT, JFS, RSC, AGE, ADA, MH, DD, ODH and Medicaid</p>
<ul style="list-style-type: none"> • Develop and pilot a forecasting tool to top businesses in JobsOhio industry clusters • Determine inputs to generate regional job/skills report • Convene top industry executives to pilot forecasting tool 	<ul style="list-style-type: none"> • Create an improved vocational-based curriculum • Provide incentives for schools to provide career experience • Provide incentives for adult career-technical centers, colleges and universities to connect students to employers • Develop more in-demand, short-term training certificates and credentials that meet critical workforce skill shortages • Engage guidance counselors and K-12 educators to inform/expose students to high-demand careers • Study and evaluate successful education models/best practices from other countries and states 	<ul style="list-style-type: none"> • Prioritize review of workforce training and education programs • Identify common assessment tool to measure baseline competency of workforce • Establish standards of service for local workforce systems • Identify performance measures and expand capability of current data collection systems • Engage business-led Governor's Executive Workforce Board for input on programs and services • Coordinate and prioritize veterans' programs • Expand business resources center currently housed at JFS • Create a single online point of entry for business, job seekers

Coordinate Programs for Children

Infants are born healthy	Children are healthy and ready for school	Children succeed in school	Children's special needs are met	Children transition into productive adults
<p><i>Prenatal to Age 6: ODE, OBM, OFCF and OHT, including JFS, ODH, MHAS, DD and Medicaid</i></p>		<p><i>Ages 7-14: ODE, OBM, OFCF, Supreme Court, OWT and OHT, including JFS, ODH, MHAS, DD and Medicaid</i></p>		<p><i>Ages 14-24: ODE, OBM, Regents, Supreme Court, OFCF, DYS, RSC, OWT and OHT</i></p>
<p><i>Examples include:</i></p> <ul style="list-style-type: none"> • 39 week delivery • Progesterone Prematurity Prevention • Perinatal smoking cessation • Expand "pathways" for maternal & child health • Human milk project • Folic acid supplements • Newborn screening • 5As obesity prevention • Safe sleep campaign • Sudden Infant Death protocol training • Children's Hospital Research Projects 	<p><i>Examples include:</i></p> <ul style="list-style-type: none"> • Early Learning Challenge Grant • Early Childhood Professional Development • Early Childhood Funds • Coordinated School Health Program • Ounce of Prevention (Childhood obesity) • Early Childhood Mental Health • Protect OHIO • CATCH Kids Club • Differentiated Response 	<p><i>Examples include:</i></p> <ul style="list-style-type: none"> • 3rd grade reading guarantee • A-F district report cards • \$250 million Straight A Fund • School Lunch • Models and Community Engagement • Healthy Relationships • Educational Stability Project for Foster Youth • Teacher incentive funds • Improving teacher quality 	<p><i>Examples include:</i></p> <ul style="list-style-type: none"> • Autism coverage • Trauma informed interventions • Pediatric psychiatry • Psychotropic medication control • English language acquisition • Cross Over Youth 	<p><i>Examples include:</i></p> <ul style="list-style-type: none"> • Human Trafficking • RECLAIM and Targeted RECLAIM • Behavioral health and juvenile justice • Helping Youth Transition to Adulthood • Personal Responsibility Education Program • Abstinence Education • Aging out of foster care • Employment First • SOAR • Crisis stabilization • College Credit Plus
<p>Families have meaningful community and parent supports</p>				
<ul style="list-style-type: none"> • Integrated Eligibility • Ohio Buckles Buckeyes • Ohio Injury Prevention Partnership 	<ul style="list-style-type: none"> • Child abuse and neglect prevention and supports • Ohio Child Welfare Training Programs 	<ul style="list-style-type: none"> • Modernize data systems • Enhance child support enforcement tracking • Automate child welfare 	<ul style="list-style-type: none"> • MHAS Family Engagement • Partners for Ohio's Families 	<p>\$18 billion in programs for children</p>

Inventory of Ohio's Programs that Benefit Children

Goals	Infants Are Born Healthy	Children Are Healthy and Ready for School					Children Succeed in School						Children's Special Needs Are Met						Children Transition Into Productive Adults						
	Age Range	Prenatal - 1	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23



Shared Services Partners

	Education	Health	Workforce	Other
Federal	Education	HHS/CMS	HHS	HHS, Housing, Veterans, Ag, Transportation
State	Education, Regents	DAS, BWC, RSC, OHT (Medicaid, Aging, DODD, MHAS, ODH)	JFS, DSA, Commerce, Regents, ODE, DRC, DYS, DVS, ODOT, RSC, OHT	DAS, JFS, BOR, ODE, DRC, DYS, DVS, ODOT, OHT
County	Educational Service Centers	JFS, DD and MHAS boards	JFS	JFS, Child Support, Child Welfare, VSCs
Other	School Districts, Higher Ed, Libraries, ITCs	Area Agencies on Aging, public health districts	Workforce Development Agencies, JobsOhio	Courts, Law Enforcement, CBCFs

Shared Services

- **49 types of local government, 6,550 agencies, 20,230 elected officials, and 506,000 employees**
- **Since 2011, total revenue for local governments and schools has increased by almost \$2 billion and is expected to top \$50 billion next year**
- **More than 1,000 local governments and schools have saved \$84 million through shared services**

Shared Services Examples

- **Collabor-8**
- **Job-a-Bego**
- **MARCs and NextGen 911**
- **Regional Technology Initiatives**
- **Center for Community Solutions and Other Studies**

Innovation Fund

- **\$34.2 million awarded to 42 projects (2011-2016)**
- **Invest a little to save a lot and improve services**
- **Next round of funding will be awarded early in 2014**
- **Applications from directors due by December 18, 2013**

www.healthtransformation.ohio.gov/budgets.aspx